Ministry of Agriculture

Agri-Food Council

Annual Report for 2013-14

saskatchewan.ca

Government of Saskatchewan

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This annual report is also available in electronic format from the Ministry's website at *www.agriculture.gov.sk.ca*.

Letters of Transmittal

June 23, 2014

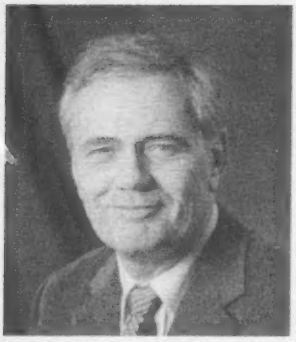
Her Honour, the Honourable Vaughn Solomon Schofield
Lieutenant Governor of Saskatchewan

May it Please Your Honour:

As the Minister of Saskatchewan Agriculture, it is my pleasure to submit the annual report for the Agri-Food Council for the year ending March 31, 2014.

Respectfully submitted,

Lyle Stewart
Minister of Agriculture



June 23, 2014

The Honourable Lyle Stewart
Minister of Agriculture

Sir:

In accordance with section 20 of *The Agri-Food Act, 2004*, I submit the 2013-14 Annual Report of the Agri-Food Council.

This report marks the final year of Council's three-year strategic plan. Council is pleased to look back at our accomplishments and success in working to meet our legislated responsibilities and our proactive goals.

Briefly, this year's key areas of focus have been:

- Working with industry to establish the Saskatchewan Wheat Development Commission and the Saskatchewan Barley Development Commission. Saskatchewan's newest commissions were officially announced in June 2013 and began collecting levies August 1. They also held their first producer elections, with board members announced at their Annual General Meetings in January.
- Increased communication with key industry stakeholders. Council met with 13 agencies in 2013-14 and discussed agency activities, programs and issues. Council also continued working with agencies to modernize regulations, completing five sets in 2013-14 and developing new sets of regulations for the Wheat and Barley Commissions.
- Council also maintains representation at national supply management meetings. We continue to monitor issues developing in supply management, such as the national chicken industry and differential growth, and work closely with the provincial boards on these matters.

Compliance in 2013-14 remained excellent and we continue to ensure that all reporting requirements are met by all agencies. Council congratulates the agencies it supervises on their successes this past year and once again thanks them for their continued co-operation.

Respectfully submitted,

R.T. Tyler, Chair

Agri-Food Council

Role and Responsibilities

The Agri-Food Council (Council) is an independent board appointed by the Lieutenant Governor in Council. Council is accountable to the Minister of Agriculture for the supervision and monitoring of provincial agri-food agencies established under *The Agri-Food Act, 2004* (Act). Under the authority of the Act, the Council plays a regulatory, advisory and supervisory role in the agri-food industry.

As a supervisor, Council ensures that each of its supervised agencies is compliant with the terms and conditions of the Act, its regulations, and each agency's regulations and orders. In doing so, the Council advises and updates Saskatchewan's Minister of Agriculture on the operation and administration of the agencies operating under the Act and provides recommendations to the Minister on how to proceed with various agency matters.

As a regulator, Council reviews proposed marketing and development plans, determines whether public meetings or hearings should be called with respect to proposed plans, conducts producer votes, and makes recommendations to the Minister on whether or not to amend or terminate such plans. Council also approves all agency orders to ensure compliance with all applicable legislation and regulations, consults with agencies on issues related to federal-provincial agreements, performs regulatory updates, and reviews agency policies, programs, activities, annual reports and strategic plans.

Lastly, Council investigates issues related to agency policies. A separate appeal body appointed under the Act – the Agri-Food Appeal Committee – hears appeals relating to agency decisions and actions which violate the Act, its regulations or the regulations or orders of an agency.

The Act provides a framework for the promotion and development of Saskatchewan's agri-food industry, as well as the regulation and control of the supply managed commodities. To form an agency under the Act, in co-operation with the Council and its staff, producers work together to prepare a development plan that will guide the operation of this proposed agency. If the proposed agency meets the requirements set forth in the Act and the Minister and Lieutenant Governor in Council have assented, the agency is established and a producer-elected and operated commission or board is formed to administer the agency's plan.

Under the Act's authority, producer-operated commissions and boards collect levies that are either mandatory refundable (commissions) or mandatory non-refundable (boards). These levy funds are used to support research, development and/or marketing initiatives, as well as agency operations. A brief description of each of the three agency types is presented below, along with a complete list of the corresponding agencies supervised in 2013-14.

Development commissions are dedicated to the promotion and development activities associated with the production and/or marketing of a commission's particular agricultural commodity. Refundable levies allow commissions to support research and other activities that improve producer productivity and profitability, reduce input costs, educate producers on production methods or consumers on product usage, or open new product markets. Such efforts usually provide returns to producers far exceeding the value of their contributed levies. The 12 development commissions are:

- Saskatchewan Alfalfa Seed Producers Development Commission;
- Saskatchewan Barley Development Commission;
- Saskatchewan Beekeepers Development Commission;
- Canaryseed Development Commission of Saskatchewan;
- Saskatchewan Canola Development Commission (SaskCanola);
- Saskatchewan Cattlemen's Association;
- Saskatchewan Flax Development Commission (SaskFlax);
- Saskatchewan Forage Seed Development Commission;
- Saskatchewan Mustard Development Commission;
- Saskatchewan Oat Development Commission;
- Saskatchewan Wheat Development Commission; and
- Saskatchewan Winter Cereals Development Commission.

Development boards, like development commissions, are mandated to perform promotion and development activities associated with the production and/or marketing of a board's particular agricultural commodity, for the benefit of producers. Unlike development commissions, development boards are funded by non-refundable levies. The three development boards are:

- Sask Pork;
- Saskatchewan Pulse Crop Development Board (Saskatchewan Pulse Growers); and
- Saskatchewan Sheep Development Board.

Marketing boards administer supply-managed marketing plans which allow for the regulation and control of the production and marketing of their respective agricultural commodities through the use of quotas. As well, marketing boards are mandated to perform promotion and development activities associated with their particular agricultural commodities. To support their operations, legislation empowers these boards to charge and collect non-refundable levies. The five marketing boards are:

- Saskatchewan Broiler Hatching Egg Producers' Marketing Board;
- Chicken Farmers of Saskatchewan;
- Saskatchewan Egg Producers;
- Saskatchewan Milk Marketing Board (SaskMilk); and
- Turkey Farmers of Saskatchewan

Members

Robert (Bob) Tyler, Chair	Saskatoon
Murray McGillivray, Vice-Chair	Radville
Maurice Berry	Carievale
Hubert Esquirol	Meota
Richard (Rick) Lindsay	Arborfield

Staff

Corey Ruud, General Manager	Regina
Lyndi Blakley, Policy and Program Specialist	Regina
Ryan Mulatz, Industry Development Specialist	Regina

Council Office

Walter Scott Building
302–3085 Albert Street
Regina, SK S4S 0B1

Phone: 306-787-5978
Fax: 306-787-5134
E-mail: corey.ruud@gov.sk.ca
Website: www.agriculture.gov.sk.ca/Agri-Food-Council

The fiscal year of the Council is from April 1 to March 31.

In Review

The 2013-14 fiscal year represented the final year of Council's 2011-14 strategic plan.

Council was successful in accomplishing many of the goals laid out in the strategic plan, resulting in increased communication with agencies, a supportive environment in which agencies will approach Council with issues and seek advice, and improvements in the regulatory framework that will allow agencies to more effectively fulfill their respective mandates.

Council has spent time critically evaluating its progress in implementing its strategic plan and wants to continue the positive momentum established. A review of each strategic objective not only highlighted successes but looked at areas that require increased focus. The new plan will build on the goals and objectives previously listed, while also including new activities to help agencies further grow and develop their respective industries.

The following is a summary of Council's six strategic goals along with a progress report on the accomplishments with respect to each and, where applicable, priorities for the next fiscal year.

1. Improved Communication with Boards and Commissions

Aim: Have regular contact with agency boards to foster strong working relationships and to nurture a continuous understanding of industry issues and developments.

Communication is fundamental to Council's maintaining and improving its relationships with the agencies it supervises. Council's commitment to regularly invite agencies to meet one-on-one continued. In 2013-14, Council met with 13 of Saskatchewan's boards and commissions, fulfilling its goal of meeting with all 20 agencies at least once over the last three years. The information and discussion at these meetings was a valuable opportunity to better understand industry issues and producer perspectives regarding the work of the agency.

Attendance at industry producer meetings and conferences remains a priority. Council and staff attended a number of agency events including Crop Production Week and CropSphere, annual general meetings for the majority of agencies, as well as the Saskatchewan Poultry Industry Conference.

Council published three editions of *Council Corner* in 2013-14, and conducted a survey of readers to determine the usefulness of the newsletter and identify possible new directions for upcoming issues. Those surveyed appreciated the regular governance articles and requested more information on what other agencies are doing with respect to research, programs and regulatory review. Future editions of *Council Corner* will contain more content submitted by the agencies, providing an overview of their activities.

2. Provision of Governance Training to Agencies

Aim: Provide introductory governance training on an as-requested basis or if a need is identified. Organize and host an annual conference targeted to provide governance and additional training relevant to all agencies.

The summer 2013 edition of Council Corner provided information on the availability of introductory governance training for agency board members. In 2013-14, Council provided governance training to the newly elected boards of the wheat and barley commissions as well as the Saskatchewan Beekeepers Development Commission.

Council also hosted its two-day conference in December 2013. The theme was "Growing Saskatchewan" and featured one day focusing on governance and a second day on industry development. Feedback for the conference was very positive and attendance continues to increase each year. Planning for a December 2014 conference has already begun, with the primary focus being governance and leadership.

An important aspect of governance for agri-food agencies is strategic planning. Over the next three years, Council will be reviewing the strategic plans of agencies, and encouraging agencies to update their plans as required or to develop strategic plans where none currently exist.

3. Enhanced Knowledge and Skill of Council Members

Aim: Provide an avenue through which Council can be exposed to current, mandate-related information ranging from legislative approaches to research advancements.

In 2013-14, Council received one official information session on the topic of understanding and interpreting financial statements. Council also included tours of various farm operations as part of its meeting agendas. These tours were valuable in providing insight into how different segments of the agriculture industry operate and highlighted issues and opportunities directly at the farm level.

Council continued its practice of attending meetings of the National Association of Agri-Food Supervisory Agencies (NAASA) and annual meetings of national agri-food agencies. Additionally, Council hosted a meeting with the western supervisory boards to develop a better understanding of the structures and roles of the supervisory board and approaches taken in each province.

Council's ability to make good decisions lies in the experience, knowledge and skill of its members and their understanding of the agri-food issues of the day, market trends, *The Agri-Food Act, 2004*, *The Agri-Food Regulations, 2004*, etc. Therefore, Council will continue its practice of including educational and skill development sessions in its meeting agendas.

4. Increased Council Interaction with Provincial and National Supervisory Bodies

Aim: Develop relationships with provincial and national agri-food supervisory bodies to broaden Council's understanding of agri-food issues.

Council staff attended the September 2013 and March 2014 National Association of Agri-Food Supervisory Agencies (NAASA) meetings. NAASA is a forum through which the provincial and national supervisory bodies meet to discuss common issues. Once again, both meetings focused mainly on developments in the chicken industry, specifically with respect to differential growth and cost of production. Other topics included the possible establishment of a national pullet marketing agency, the egg industry's cost of production formula and Industrial Products Program, and updates on the Canadian Dairy Commission's three-year strategy to address issues affecting the milk industry.

Council representatives also attended various national supply management meetings including those of the Canadian Dairy Commission, the Canadian Milk Supply Management Committee, Chicken Farmers of Canada, Chicken Hatching Egg Producers, Egg Farmers of Canada and Turkey Farmers of Canada.

Differential growth continues to be a key issue at the national level. In 2013-14, Alberta exited the national chicken supply-managed system. It also is unclear at this point what Ontario's intentions are regarding maintaining the national system. The matter of cost of production being applied in that sector continues to be a matter of discussion, with Saskatchewan calling for improved transparency and accountability in how the formula is calculated.

Council remains committed to attending relevant national meetings to maintain and enhance its understanding of national issues and their impact on Saskatchewan. This is necessary to support the development of a dynamic provincial agri-food industry with the ability to develop innovative solutions and responses to challenges it faces.

5. Updated Act, Regulations and Orders

Aim: Lead the process of updating *The Agri-Food Act, 2004* in cooperation with the Ministry and in consultation with the agencies. Work through the regulatory update process with agencies to ensure the needs of the industry are met while providing effective oversight mechanisms. Review and approve orders.

In 2013-14, Council reviewed and amended five sets of regulations, and drafted two new sets of regulations for the wheat and barley commissions.

Board orders are processed on a regular basis as needed. In 2013-14, Council reviewed and approved 39 agency board orders.

A review of *The Agri-Food Act, 2004* is in its early stages. The review of the Act remains a priority in Council's 2014-17 Strategic Plan.

6. Improved Policies and Procedures Regarding Development Plan Approval and Establishment of New Agencies

Aim: Develop an effective policy that can provide sufficient information to produce an effective recommendation regarding the establishment of a submitted agency plan proposal.

This task was completed in 2011-12. The policy was recently applied in the establishment of the new Saskatchewan Wheat Development Commission and the Saskatchewan Barley Development Commission. Council will continue to review and reassess policies and procedures to ensure they are effective and responsive to the needs of industry and fit within Council's mandate.

Review of Agency Activities

Each agency is required to submit annually to the Council the following five reports:

- an audit report on the financial statements (Financial Statements Audit Report);
- an audit report on the rules and procedures to safeguard and control agency assets (Internal Control Opinion Audit Report);
- an audit report on compliance with authorities (Legislative Compliance Audit Report);
- a statement comparing actual results to budgeted results in the audited financial statements (Budget to Actual Comparison); and
- a Payee List with board of director approved thresholds disclosed (Payee List).

Each agency's board of directors and management are responsible for establishing and maintaining a system of internal control, complying with applicable regulations, maintaining financial records and preparing financial statements. The agency's systems of internal control, legislative compliance and financial statements are audited annually.

The following information provides a summary of each agency.

Development Commissions

Saskatchewan Alfalfa Seed Producers Development Commission

P.O. Box 114
Middle Lake, SK S0K 2X0

Phone: 306-367-2140
Fax: 306-367-2403
E-mail: admin.bautz@sasktel.net

Board of Directors – 2012-13

Randy Toman, Chair	Guernsey
Rob Cay, Vice-Chair	Tisdale
Andrew Lindsay-Hawkins	Saskatoon
Bob Mennie	Parkside
Don Payak	Weyburn
Wayne Goerzen, ex-officio	Saskatoon
Guenette Bautz, Administrator	Middle Lake

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Alfalfa Seed Producers Development Commission (SASPDC) was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of the dollars spent on programs and administration and the percentage of levy refunded was conducted. Also reviewed were SASPDC's research priorities, the payee list and the 2013-14 budget.

Overall, SASPDC met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SASPDC's system of internal control, legislative compliance and financial statements are audited annually by Breen & Associates, CA.

In accordance with its regulations and orders, SASPDC is funded by a refundable levy of $0.0075 per pound of alfalfa seed marketed at the first point of sale. Producers may request a refund of any or all levy submitted.

	2012	2013
Levy Revenue	$44,686	$38,507
Levy Refund	(393)	(685)
Refund Rate	0.9%	1.78%
Other Revenue	68,656	143,786
Total Revenue	112,949	181,608
Total Expenses	126,909	192,351
Operating Surplus (Deficit) for the Year	$(13,960)	$(10,743)
Total Assets	$282,198	$271,455

Registered producers and buyers may request a complete copy of the annual report by contacting the SASPDC at the above address.

Saskatchewan Barley Development Commission

The Atrium
Suite 360 – 111 Research Drive
Saskatoon, SK S7N 3R2

Phone: 306-653-7232
Fax: 306-244-4497
E-mail: info@saskbarleycommission.com

Interim Board of Directors – 2012-13

Bill Cooper, Interim Chair	Saskatoon
Bill Copeland	Elrose
Tom Hewson	Langbank
Dennis Fuglerud	Broderick
Todd Lewis	Gray
Adele Buettner, Interim Manager	Saskatoon

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Barley Development Commission (SBDC) was established June 2013. As such, SBDC had no financial information to report for the 2012-13 fiscal year. Council reviewed state of the industry, programs and activities, and manager reports.

Overall, SBDC met all relevant reporting requirements and Council had no significant concerns.

Administration and Finance

In accordance with its regulations and orders, SBDC is funded by a refundable levy of $0.50 per metric tonne marketed at the first point of sale. Producers may request a refund of any or all levy submitted.

Orders

Certain powers granted to the SBDC require a Council-approved board order to be effective. During the Council's 2013-14 fiscal year, the following SBDC board orders were reviewed and approved:

Order No. 01/13 – Refund of Levy

Effective Date: June 6, 2013

Barley producers in Saskatchewan have the opportunity to request a refund of their levy to the SBDC. This Order outlines the terms and conditions required to request and receive a refund.

Order No. 02/13 – Buyer Registration

Effective Date: June 6, 2013

Each buyer, processor and assembler of barley produced in Saskatchewan is required to register with the Commission for levy collection purposes. The information that buyers must submit to the commission, as well as timelines, is detailed in this Order.

Order No. 03/13 – Producer Registration

Effective Date: June 6, 2013

As per this Order, each barley producer in Saskatchewan who pays a levy and has not requested a refund is considered registered with the Commission. Registration is in effect until the producer ceases to pay levies for two consecutive years. Producers must also provide a business name to buyers during sale.

Order No. 04/13 – Exemptions

Effective Date: June 6, 2013

This Order clarifies that barley produced and marketed for the purpose of propagation shall be exempt from the regulations.

Order No. 05/13 – Reporting

Effective Date: June 6, 2013

This Order outlines reporting requirements and timelines related to barley grown and marketed so the Commission may administer the plan.

Order No. 06/13 – Levy Collection

Effective Date: June 6, 2013

From each payment made to a producer for barley marketed, a levy of 50 cents per metric tonne will be deducted. The Order ensures the levy is collected on all barley purchases and forwarded to the Commission along with purchase information.

Order No. 07/13 – Scientific Research

Effective Date: June 6, 2013

Order No. 07/13 permits the Commission to act as an agent for registered producers in matters related to the Scientific Research and Experimental Development (SR&ED) Program as well as the Saskatchewan Research and Development Tax Credit. This Order also lists the requirements for SR&ED participation, transactions and reporting.

Registered producers and buyers may request a complete copy of the annual report by contacting the Saskatchewan Barley Development Commission at the above address.

Saskatchewan Beekeepers Development Commission

106 – 2nd Avenue South
Big River, SK S0J 0E0

Phone: 306-314-9571
E-mail: sbdc@sakbeekeepers.com
Website: www.saskbeekeepers.com/devcomm

Board of Directors – 2013

Barry Brown, Chair	Saskatoon
Joe Edwards, Vice-Chair	Ridgedale
Corey Bacon	Kinistino
Danny Valleau	Aylsham
Danny Wasylenchuk	Canora
Mark Knox	Nipawin
Conrad Schultz, Secretary/Treasurer (effective to June 2013)	Regina
Pam Yule, Administrative Secretary (effective June 2013)	Big River

Annual Report Review

Fiscal Year End – December 31, 2013

The Saskatchewan Beekeepers Development Commission was successful in completing and submitting the required five reports to Council for its 2013 fiscal year. In addition to the required reports, an analysis of the dollars spent on programs and administration and the percentage of levies refunded was conducted. Also reviewed was the payee list, the 2014 budget and the President's report.

Administration and Finance

The Commission's system of internal control, legislative compliance and financial statements are audited annually by Collins Barrow PQ LLP.

In accordance with its regulations and orders, the Beekeepers Commission is funded by a levy of $1 per producing colony by beekeepers that annually produce 100 or more colonies. Beekeepers producing fewer than 100 colonies annually may voluntarily submit the check-off. Beekeepers may request a refund of any or all of the levy paid.

	2012	2013
Levy Revenue	$70,198	$65,337
Levy Refund	(3,884)	(2,686)
Refund Rate	5.5%	4.1%
Other Revenue	20,845	20,784
Total Revenue	87,159	83,435
Total Expenses	46,346	22,244
Operating Surplus (Deficit) for the Year	$40,813	$61,191
Total Assets	$165,435	$226,625

Registered producers and buyers may request a complete copy of the annual report by contacting the SBDC at the above address.

Canaryseed Development Commission of Saskatchewan

Bay 6A, 3602 Taylor Street East
Saskatoon, SK S7H 5H9

Phone: 306-975-6624
Fax: 306-244-4497
E-mail: office@agribiz.ca
Website: www.canaryseed.ca

Board of Directors – 2012-13

Glenn Byrnes, Chair	Eston
Gene Lahey, Vice-Chair	Lacadena
Ken Clancy	Carrot River
Larry Frisky	Arborfield
David Nobbs	Kindersley
Barbara Podhorodeski	Shipman
Lance Stockbrugger	Englefeld
Vince Walker	Melfort
Pierre Hucl, Board Advisor	Saskatoon
Bill May, Board Advisor	Indian Head
Kevin Hursh, Executive Director	Saskatoon
Adele Buettner, General Manager	Saskatoon

Annual Report Review

Fiscal Year End – July 31, 2013

The Canaryseed Development Commission of Saskatchewan (CDCS) was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of the dollars spent on programs and administration and the percentage of levies refunded was conducted, along with a review of the state of the industry and management reports, the payee list, and the 2013-14 budget.

Overall, CDCS met all reporting requirements and Council had no significant concerns.

Administration and Finance

The CDCS's system of internal control, legislative compliance and financial statements are audited annually by Twigg & Company.

In accordance with its regulations and orders, CDCS is funded by a refundable levy of $1.75 per net tonne of canary seed marketed at the first point of sale. Producers may request a refund of any or all of the levy submitted.

	2012	2013
Levy Revenue	$224,980	$265,487
Levy Refund	(9,567)	(18,782)
Refund Rate	4.3%	7.07%
Other Revenue	8,967	102,160
Total Revenue	224,380	348,865
Total Expenses	250,546	320,817
Operating Surplus (Deficit) for the Year	$(26,166)	$28,048
Total Assets	$385,162	$413,210

Registered producers and buyers may request a complete copy of the annual report by contacting the CDCS at the above address.

Saskatchewan Canola Development Commission

212–111 Research Drive
Saskatoon, SK S7N 3R2

Phone: 306-975-0262
877-241-7044
Fax: 306-975-0136
E-mail: info@saskcanola.com
Website: www.saskcanola.com

Board of Directors – 2011-12

Joan Heath, Chair	Radisson
Franck Groeneweg, Vice-Chair	Edgeley
Stan Jeeves	Wolseley
Brett Halstead	Nokomis
Terry Youzwa	Nipawin
Dale Leftwich	Esterhazy
Wayne Truman	Redvers
Doyle Wiebe	Langham
Catherine Folkersen, Executive Director	Saskatoon

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Canola Development Commission (SCDC) was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of the dollars spent on programs and administration and the percentage of levies refunded was conducted, along with a review of the payee list. State of the industry, executive director, research, market development and communications, policy, management, and Canola Council of Canada reports were also reviewed.

Overall, SCDC met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SCDC's system of internal control, legislative compliance and financial statements are audited annually by Twigg & Company.

In accordance with its regulations and orders, SCDC is funded by a refundable levy of $0.75 per metric tonne of all canola and canola-quality *Brassica juncea* marketed at the first point of sale. Producers may request a refund of any or all of the levy submitted.

	2012	2013
Levy Revenue	$5,542,508	$4,526,124
Levy Refund	(234,880)	(204,015)
Refund Rate	4.2%	4.5%
Other Revenue	273,547	261,203
Total Revenue	5,581,175	4,583,312
Total Expenses	4,565,043	4,954,986
Operating Surplus (Deficit) for the Year	$1,016,132	$(371,674)
Total Assets	$4,984,355	$4,612,681

Registered producers and buyers may request a complete copy of the annual report by contacting the SCDC at the above address.

Saskatchewan Cattlemen's Association

310-820 51st Street East
Saskatoon, SK S7K 0X8

Phone: 306-665-2333
877-908-2333
Fax: 306-665-2336
E-mail: info@saskbeef.com
Website: www.saskbeef.com

Board of Directors – 2012-13

Mark Elford, Chair	Wood Mountain
Larry Grant, Vice-Chair	Val Marie
Jack Hextall, Past Chair	Grenfell
Ryan Beierbach	Whitewood
Ken Demyen	Qu'Appelle
Rick Toney	Gull Lake
Levi Hull	Willowbrook
Howard Toews	Watrous
Paula Larson	D'Arcy
Michael Spratt	Melfort
Ryan Sommerfeld	Medstead
David Stuart	Edam
Dean Moore	Paradise Hill
Ryan Thompson	Ceylon
Brad Welter	Viscount
Lloyd Thompson	Carnduff
Doug Gillespie	Neville
Craig Douglas, CEO	Saskatoon

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Cattlemen's Association (SCA) was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of the dollars spent on programs and administration and the percentage of levies refunded was conducted. The Chair, CEO and various committee and national cattle agency reports, as well as the payee lists and 2013-14 budget, were reviewed.

Administration and Finance

The SCA's financial reports were audited by Marcia Herback, CA.

In accordance with its regulations and orders, SCA is funded by a mandatory refundable levy of $2 which remains in the province. It also collects a mandatory non-refundable levy of $1 for the Canadian Beef Research, Market Development and Promotion Agency, which is the national beef cattle check-off agency. The federal levies are not part of the SCA's operating funds for administration and research and development initiatives in Saskatchewan.

	2012	2013
Provincial Levy Revenue	$1,811,442	$2,342,924
Federal Levy Collected	985,010	1,162,115
Levy Refund	(34,295)	(87,739)
Refund Rate	1.89%	3.74%
Other Revenue	102,984	128,610
Total Revenue	2,865,141	3,545,910
Total Expenses	2,752,674	3,136,404
Operating Surplus (Deficit) for the Year	$112,467	$409,506
Total Assets	$4,878,783	$5,288,291

Registered producers and buyers may request a complete copy of the annual report by contacting the SCA at the above address.

Saskatchewan Flax Development Commission

A5A-116 – 103rd Street East
Saskatoon, SK S7N 1Y7

Phone: 306-664-1901
Fax: 306-664-4404
E-mail: saskflax@saskflax.com
Website: www.saskflax.com

Board of Directors – 2012-13

Erwin Hanley, Chair	Regina
Shane Stokke, Vice-Chair	Watrous
Gregor Beck	Rouleau
Leo Jeanneau	Prud'homme
Nancy Johns	Watrous
David Sefton	Broadview
Linda Braun, Executive Director	Saskatoon
Dr. Helen Booker, Board Advisor	Saskatoon
Glenn Payne, Board Advisor	Regina
Venkata Vakulabharanam, Board Advisor	Regina

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Flax Development Commission (SaskFlax) was successful in completing and submitting the five required reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of dollars spent on programs and administration and the percentage of refunded levies was conducted. A state of the industry report and the payee list also were reviewed, along with a verification of the list of directors included in the annual report.

Overall, SaskFlax met all reporting requirements and Council had no significant concerns.

Administration and Finance

SaskFlax's system of internal control, legislative compliance and financial statements are audited annually by Breen & Associates CA.

In accordance with its regulations and orders, SaskFlax is funded by a refundable levy of $0.06 per bushel ($2.36 per tonne) of flaxseed and $0.50 per tonne of flax straw marketed. Producers may request a refund of any or all of the submitted levy.

	2012	2013
Levy Revenue	$345,826	$865,781
Levy Refund	(7,269)	(24,165)
Refund Rate	2.1%	2.79%
Other Revenue	256,303	238,049
Total Revenue	594,860	1,079,665
Total Expenses	776,853	724,084
Operating Surplus (Deficit) for the Year	$(181,993)	$355,581
Total Assets	$778,910	$1,134,491

Registered producers and buyers may request a complete copy of the annual report by contacting the SaskFlax at the above address.

Saskatchewan Forage Seed Development Commission

2782 Aster Crescent
Regina, SK S4V 1Z9

Phone: 306-789-1958
E-mail: sfsdc05@gmail.com
Website: www.skforageseeddc.com

Board of Directors – 2012-13

David Maxwell, Chair	Nipawin
Randy Tulloch, Vice-Chair	Broadview
Marcel Enns, Treasurer	Carrot River
Bruce Coulman	Saskatoon
Clayton Myhre	Nipawin
Roger Kirk	Nipawin
James Silcox	Nipawin
Nels Smelland	Nipawin
Kevin France (ex officio)	Regina
Leanne Thompson (ex officio)	Ceylon
Al Foster (ex officio)	Tisdale
Ray McVicar, Executive Director	Regina

Annual Report Review

Fiscal Year End – June 30, 2013

The Saskatchewan Forage Seed Development Commission (SFSDC) was successful in completing and submitting all required reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of dollars spent on programs and administration and the percentage of levies refunded was performed. Also reviewed were the chairman and executive director reports, as well as a summary of planned programs and activities for 2013-14 and the associated budget.

Overall, SFSDC met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SFSDC's system of internal control, legislative compliance and financial statements are audited annually by Milton & Associates CA.

In accordance with its regulations and orders, SFSDC is funded by a refundable levy of 0.75 per cent of the gross value of forage seed marketed at the first point of sale.

	2012	2013
Levy Revenue	$46,318	$38,458
Levy Refund	(64)	(2,521)
Refund Rate	0.14%	6.56%
Other Revenue	9,876	(3,744)
Total Revenue	56,258	32,193
Total Expenses	31,752	43,457
Operating Surplus (Deficit) for the Year	$24,506	$(11,264)
Total Assets	$218,277	$207,013

Registered producers and buyers may request a complete copy of the annual report by contacting the SFSDC at the above address.

Saskatchewan Mustard Development Commission

Bay 6A, 3602 Taylor Street East
Saskatoon, SK S7H 5H9

Phone: 306-975-6629
Fax: 306-244-4497
E-mail: info@saskmustard.com
Website: www.saskmustard.com

Board of Directors – 2012-13

Patrick Ackerman, Chair	Chamberlain
Rene De Moissac, Vice-Chair	Biggar
David Pederson, Treasurer	Saskatoon
Tom Burwell	Saskatoon
Baine Fritzler	Govan
Erroll Simington	Kincaid
Kevin Hursh, Executive Director	Saskatoon
Adele Buettner, General Manager	Saskatoon

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Mustard Development Commission (SMDC) was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of the dollars spent on programs and administration and the percentage of levies refunded was conducted. Also reviewed were state of the industry and management reports, a Mustard 21 Canada Inc. update, the payee list and the draft budget for 2013-14.

Overall, the SMDC met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SMDC's system of internal control, legislative compliance and financial statements are audited annually by Twigg & Company.

In accordance with its regulations and orders, SMDC is funded by a refundable levy of 0.50 per cent of the gross value of mustard marketed at the first point of sale. The levy is collected and recorded by a third-party with a system of checks and balances to ensure accuracy.

	2012	2013
Levy Revenue	$340,476	$367,152
Levy Refund	(9,230)	(17,924)
Refund Rate	2.7%	4.88%
Other Revenue	40,094	115,764
Total Revenue	371,340	464,992
Total Expenses	288,983	360,801
Operating Surplus (Deficit) for the Year	$82,357	$104,191
Total Assets	$1,010,324	$1,114,515

Certain powers granted to the SMDC require a Council-approved board order to be effective. In accordance with the requirements of *The Agri-Food Act, 2004*, approved board orders are effective for a maximum of 10 years. In the case of SMDC, six board orders were set to expire in 2013 and required replacement. Each replacement order extended the existing order's parameters. The following board orders were approved to meet that need:

Order No. 07/14 – Levy Collection Refund of Levy

Effective Date: March 11, 2014

From each payment made to a producer for mustard marketed, a levy of 0.5 per cent of the gross value will be deducted. The Order ensures the levy is collected on all mustard purchases and forwarded to the Commission along with purchase information.

Order No. 08/14 – Reporting Buyer Registration

Effective Date: March 11, 2014

This Order outlines reporting requirements and timelines related to mustard grown and marketed so the Commission may administer the plan.

Order No. 09/14 – Exemptions Producer Registration

Effective Date: March 11, 2014

This Order clarifies that mustard produced and marketed for the purpose of propagation shall be exempt from the regulations.

Order No. 10/14 – Producer Registration Exemptions

Effective Date: March 11, 2014

As per this Order, each mustard producer in Saskatchewan who pays a levy in at least one of three years is considered registered with the Commission. Producers must also provide a business name to buyers during sale.

Registered producers and buyers may request a complete copy of the annual report by contacting the SMDC at the above address.

Order No. 11/14 – Buyer Registration Reporting

Effective Date: March 11, 2014

Each buyer of mustard produced in Saskatchewan is required to register with the Commission for levy collection purposes. The information that buyers must submit to the commission, as well as timelines, is detailed in this Order.

Order No. 12/14 – Levy Refund Levy Collection

Effective Date: March 11, 2014

Mustard producers in Saskatchewan have the opportunity to request a refund of their levy to the SMDC. This Order outlines the terms and conditions required to request and receive a refund.

Saskatchewan Oat Development Commission

P.O. Box 20106
Regina, SK S4P 4J7

Phone: 306-530-8545
Fax: 306-546-2999
E-mail: info@poga.ca

Board of Directors – 2012-13

Dwayne Anderson, Chair	Fosston
Barbara Podhorodeski	Shipman
Elroy Trithardt	Kipling
Jack Shymko	Ituna
Michael Spilchuk	Ituna
Willie Zuchkan	Foam Lake
Shawna Mathieson, Executive Director	Regina

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Oat Development Commission (SODC) was successful in completing and submitting the five required reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis was conducted of the dollars spent on programs and administration and the percentage of levies refunded. Also reviewed were the state of the industry report, the payee list, the 2013-14 budget and a summary of research and market development projects.

Overall, the SODC met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SODC's system of internal control, legislative compliance and financial statements are audited annually by Collins Barrow PQ LLP.

In accordance with its regulations and orders, the SODC is funded by a refundable levy of $0.50 per net tonne of oat marketed at the first point of sale. The levy is collected and recorded by a third-party with a system of checks and balances to ensure accuracy.

	2012	2013
Levy Revenue	$700,274	$584,052
Levy Refund	(21,441)	(30,032)
Refund Rate	3.1%	5.14%
Other Revenue	26,512	19,193
Total Revenue	705,345	573,213
Total Expenses	659,520	609,692
Operating Surplus (Deficit) for the Year	$45,825	$(36,479)
Total Assets	$1,730,279	$1,693,800

Registered producers and buyers may request a complete copy of the annual report by contacting the SODC at the above address.

Saskatchewan Wheat Development Commission

The Atrium
Suite 360 – 111 Research Drive
Saskatoon, SK S7N 3R2

Phone: 306-653-7932
Fax: 306-244-4497
E-mail: info@saskwheatcommission.com

Interim Board of Directors – 2012-13

Cherilyn Nagel, Interim Chair	Mossbank
Gerrid Gust	Davidson
Norm Hall	Wynyard
Joan Heath	Radisson
David Marit	Fife Lake
Adele Buettner, Interim Manager	Saskatoon

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Wheat Development Commission (SWDC) was established June 2013. As such, SWDC had no financial information to report for the 2012-13 fiscal year. Council reviewed state of the industry, programs and activities, and manager reports.

Overall, SWDC met all relevant reporting requirements and Council had no significant concerns.

Administration and Finance

In accordance with its regulations and orders, SWDC is funded by a refundable levy of $0.52 per metric tonne marketed at the first point of sale.

Orders

Certain powers granted to the SWDC require a Council-approved board order to be effective. During the Council's 2013-14 fiscal year, the following SWDC board orders were reviewed and approved:

Order No. 01/13 – Refund of Levy

Effective Date: June 6, 2013

Wheat producers in Saskatchewan have the opportunity to request a refund of their levy to the SWDC. This Order outlines the terms and conditions required to request and receive a refund.

Order No. 02/13 – Buyer Registration

Effective Date: June 6, 2013

Each buyer, processor and assembler of wheat produced in Saskatchewan is required to register with the Commission for levy collection purposes. The information that buyers must submit to the commission, as well as timelines, is detailed in this Order.

Order No. 03/13 – Producer Registration

Effective Date: June 6, 2013

As per this Order, each wheat producer in Saskatchewan who pays a levy and has not requested a refund is considered registered with the Commission. Registration is in effect until the producer ceases to pay levies for two consecutive years. Producers must also provide a business name to buyers during sale.

Order No. 04/13 – Exemptions

Effective Date: June 6, 2013

This Order clarifies that wheat produced and marketed for the purpose of propagation shall be exempt from the regulations.

Order No. 05/13 – Reporting

Effective Date: June 6, 2013

This Order outlines reporting requirements and timelines related to wheat grown and marketed so the Commission may administer the plan.

Order No. 06/13 – Levy Collection

Effective Date: June 6, 2013

From each payment made to a producer for wheat marketed, a levy of 52 cents per metric tonne will be deducted. The Order ensures the levy is collected on all wheat purchases and forwarded to the Commission along with purchase information.

Order No. 07/13 – Scientific Research

Effective Date: June 6, 2013

Order No. 07/13 permits the Commission to act as an agent for registered producers in matters related to the Scientific Research and Experimental Development (SR&ED) Program as well as the Saskatchewan Research and Development Tax Credit. This Order also lists the requirements for SR&ED participation, transactions and reporting.

Registered producers and buyers may request a complete copy of the annual report by contacting the SWDC at the above address.

Saskatchewan Winter Cereals Development Commission

c/o Winter Cereals Canada Inc.
P.O. Box 689
Minnedosa, MB R0J 1E0

Phone: 204-874-2330
866-472-4611
Fax: 204-874-2135
E-mail: jake@swcdc.info
Website: www.swcdc.info

Board of Directors – 2012-13

Dale Hicks, Chair	Outlook
Mark Akins, Vice-Chair	Hearne
Graham DeRoose	Saskatoon
D. Kirk Elliott	Saskatoon
John A. Burns	Wynyard
Jake Davidson, Executive Director	Minnedosa, MB

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Winter Cereals Development Commission (SWCDC) was successful in completing and submitting the five required reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of the dollars spent on programs and administration and the percentage of levies refunded was conducted. Also reviewed were the reports of the chairman and the executive director, the payee list and the 2013-14 budget.

Overall, the SWCDC met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SWCDC's system of internal control, legislative compliance and financial statements are audited annually by Sensus.

In accordance with its regulations and orders, SWCDC is funded by a refundable levy of $0.50 per net tonne of rye or winter wheat marketed at the first point of sale. The levy is collected and recorded by a third-party with a system of checks and balances to ensure accuracy.

	2012	2013
Levy Revenue	$90,375	$234,467
Levy Refund	(841)	(709)
Refund Rate	1.0%	0.3%
Other Revenue	5,380	4,882
Total Revenue	94,914	238,640
Total Expenses	92,354	120,035
Operating Surplus (Deficit) for the Year	$2,560	$118,605
Total Assets	$350,973	$469,578

Registered producers and buyers may request a complete copy of the annual report by contacting the SWCDC at the above address.

Development Boards

Sask Pork

2–502 45th Street West
Saskatoon, SK S7L 6H2

Phone: 306-244-7752
Fax: 306-244-1712
E-mail: info@saskpork.com
Website: www.saskpork.com

Board of Directors – 2012-13

Florian Possberg, Chair	Humboldt
Shannon Meyers, Vice-Chair	Saskatoon
Paul Ulrich, Audit Chair	Spalding
Dickson Gould, CPC Board	Niverville, MB
Jay McGrath, Past-Chair	Leroy
David Tschetter	Star City
Neil Ketilson, General Manager	Saskatoon

Annual Report Review

Fiscal Year End – July 31, 2013

Sask Pork was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the five required financial reports, an analysis of the dollars spent on programs and administration was conducted. Also reviewed were reports on the state of the industry (both provincially and nationally), producer services, communications and promotion, export, and statistics and trends.

Overall, Sask Pork met all reporting requirements and Council had no significant concerns.

Administration and Finance

Sask Pork's system of internal control, legislative compliance and financial statements are audited annually by Twigg & Company.

In accordance with its regulations and orders, Sask Pork is funded by a non-refundable check-off of $0.75 per slaughter hog and sow marketed to a Saskatchewan slaughter plant. Sask Pork also collects a service charge of $0.75 per breeding hog and $0.20 per early weaned and feeder hog exported live from Canada.

	2012	2013
Levy Revenue	$1,414,507	$1,399,862
Other Revenue	476,384	703,705
Total Revenue	1,890,891	2,103,567
Total Expenses	1,717,441	1,896,768
Operating Surplus (Deficit) for the Year	$173,450	$206,799
Total Assets	$1,712,777	$1,919,576

Registered producers and buyers may request a complete copy of the annual report by contacting the Sask Pork at the above address.

Saskatchewan Pulse Crop Development Board

207–116 Research Drive
Saskatoon, SK S7N 3R3

Phone: 306-668-5556
Fax: 306-668-5557
E-mail: pulse@saskpulse.com
Website: www.saskpulse.com

Board of Directors – 2012-13

Morgan Nunweiler, Chair	Rosetown
Lee Moats, Vice-Chair	Riceton
John Bennet	Biggar
Shawn Bourgeois	Woodrow
Vicki Dutton	Paynton
Corey Loessin	Radisson
Tim Wiens	Herschel
Carl Potts, Executive Director	Saskatoon

Annual Report Review

Fiscal Year End – August 31, 2013

The Saskatchewan Pulse Crop Development Board (SPG) was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of dollars spent on programs and administration was conducted. Also reviewed were reports on activities throughout the year (year in review), the chair and executive director reports, and highlights of the communication, market promotion, and research and development programs, as well as a review of the activities of Pulse Canada.

Overall, SPG met all reporting requirements and Council had no significant concerns.

Administration and Finance

SPG's system of internal control, legislative compliance and financial statements are audited annually by Ernst & Young LLP.

In accordance with its regulations and orders, SPG is funded by a non-refundable check-off of one per cent (plus GST) of the gross value of all pulses marketed at the first point of sale.

	2012	2012
Levy Revenue	$10,187,722	$10,187,722
Other Revenue	1,290,806	1,290,806
Total Revenue	11,478,528	11,478,528
Total Expenses	10,994,908	10,994,908
Operating Surplus (Deficit) for the Year	$483,620	$483,620
Total Assets	$19,281,233	$19,281,233

Registered producers and buyers may request a complete copy of the annual report by contacting the SPG at the above address.

Saskatchewan Sheep Development Board

2213C Hanselman Court
Saskatoon, SK S7L 6A8

Phone: 306-933-5200
Fax: 306-933-7182
E-mail: sheepdb@sasktel.net
Website: www.sksheep.com

Board of Directors – 2012-13

Richard Zubot, Chair	Humboldt
Owen Gentes	Battleford
Kevin Rast	Kindersley
Trent Larson	Southey
Arlette Seib	Watrous
Gordon Schroeder, Executive Director	Saskatoon

Annual Report Review

Fiscal Year End – September 30, 2013

The Sheep Development Board (SDB) was successful in completing and submitting the required five reports to Council for its 2012-13 fiscal year.

In addition to the five required reports, an analysis of dollars spent on programs and administration and a review of activities and state of the industry reports were conducted. Also reviewed was a summary of the board's upcoming projects and outlook for 2013-14.

Overall, the SDB met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SDB's system of internal control, legislative compliance and financial statements are audited annually by HVB Chartered Accountants Prof. Corp.

In accordance with its regulations and orders, SDB is funded by a non-refundable service charge of $1.50 per marketed sheep which is applied at the time of purchase of Canadian Sheep Identification Program ear tags.

	2012	2013
Levy Revenue	$79,925	$94,552
Other Revenue	608,043	588,810
Total Revenue	687,968	683,362
Total Expenses	664,325	670,676
Operating Surplus (Deficit) for the Year	$23,643	$12,686
Total Assets	$227,957	$239,801

Registered producers and buyers may request a complete copy of the annual report by contacting the SDB at the above address.

Marketing Boards

Saskatchewan Broiler Hatching Egg Producers' Marketing Board

224 Pacific Avenue, Suite 201
Saskatoon, SK S7K 1N9

Phone: 306-242-3611
888-332-5825
Fax: 306-242-3286
Email: gale@saskatchewanchicken.ca

Board of Directors – 2013

Henk van Steenbergen, Chair	Listowel, ON
Dave Janzen, Vice-Chair	Abbotsford, BC
James Glen	Regina Beach
Jeff Regier	Abbotsford, BC
Clinton Monchuk, CEO	Saskatoon

Annual Report Review

Fiscal Year End – December 31, 2013

The Saskatchewan Broiler Hatching Egg Producers' Marketing Board (SBHE) was successful in completing and submitting the required five reports to Council for its 2013 fiscal year.

In addition to the required reports, an analysis of dollars spent on programs and administration was performed. Also reviewed were the chairperson and chief executive officer reports, the Poultry Extension Service Report, the payee list and the 2014 budget.

Overall, SBHE met all reporting requirements and Council had no significant concerns.

Administration and Finance

The SBHE's system of internal control, legislative compliance and financial statements are audited annually by Dudley & Company LLP.

During 2013 fiscal year, SBHE collected $151,375 in provincial levies. In accordance with the agency's regulations and orders, the levy is $0.0050 per quota unit. SBHE also collects the national levy and transfers it to the national agency, the Canadian Hatching Egg Producers (CHEP). Both levies are mandatory and non-refundable.

	2012	2013
Provincial Levy Revenue	$130,183	$151,375
CHEP Levy Revenue	89,948	83,526
Other Revenue	2,557	5,933
Total Revenue	222,688	240,834
Total Expenses	207,248	226,515
Operating Surplus (Deficit) for the Year	$15,440	$14,319
Total Assets	$147,727	$162,046

Production

There were 10 licensed broiler hatching egg producers in 2013 which set 27,668,236 eggs, a decrease of 5.07 per cent over 2012.

Year	Production (Egg Sets)
2013	27,668,236
2012	29,146,804
2011	26,648,175
2010	26,516,851
2009	27,928,995

Registered producers and buyers may request a complete copy of the annual report by contacting the SBHE at the above address.

Chicken Farmers of Saskatchewan

224 Pacific Avenue, Suite 201
Saskatoon, SK S7K 1N9

Phone: 306-242-3611
888-332-5825
Fax: 306-242-3286
E-mail: gale@saskatchewanchicken.ca
Website: www.saskatchewanchicken.ca

Board of Directors – 2013

Diane Pastoor, Chair	Dalmeny
Terry Knippel, Vice-Chair	Hepburn
Tim Keet	Grandora
Mike Pickard	Saskatoon
Clinton Monchuk, CEO	Saskatoon

Annual Report Review

Fiscal Year End – December 31, 2013

The Chicken Farmers of Saskatchewan (CFS) was successful in completing and submitting the five required reports to Council for its 2013 fiscal year.

In addition to the required reports, an analysis of dollars spent on programs and administration, the activities report and state of the industry reports, the Saskatchewan Poultry Extension Service report, the payee list, Saskatchewan Chicken Industry Development Fund Report for 2013 and the 2014 budget were reviewed. The list of projects to which the CFS has committed to funding through 2017 was also reviewed.

Overall, CFS met all reporting requirements and Council had no significant concerns.

Administration and Finance

The CFS' system of internal control, legislative compliance and financial statements are audited annually by Dudley & Company LLP.

During the 2013 fiscal year, the CFS collected $658,204 in provincial levies and $140,815 in Saskatchewan Chicken Industry Development Fund (SCIDF) levies. In accordance with its regulations and orders, the CFS is funded by a provincial levy of $0.0116 per live kilogram of chicken marketed. The regulations also require producers to pay a levy of $0.0025 per kilogram of chicken marketed to support the activities of SCIDF.

As a signatory to the national agency, the CFS collects a levy of $0.0044 per live kilogram and transfers all collected monies to the national agency, the Chicken Farmers of Canada (CFC). In 2013, the Saskatchewan-portion of the CFC levy totaled $247,087. All levies are mandatory and non-refundable.

	2012	2013
Provincial Levy	$626,031	$658,204
SCIDF Levy	125,164	140,815
CFC Levy	237,347	247,087
Other Revenue	568,947	459,368
Total Revenue	1,557,489	1,505,474
Total Expenses	1,236,104	1,387,465
Other Income	2,681,818	–
Operating Surplus (Deficit) for the Year	$3,003,203*	$118,009
Total Assets	$8,700,343	$8,818,352

**With the establishment of its new regulations in 2012, the Saskatchewan Chicken Industry Development Fund and the Saskatchewan Chicken Industry Investment Fund were amalgamated to become the Saskatchewan Chicken Industry Development Fund (SCIDF). This new SCIDF became operational effective February 1, 2012. The resulting financial transactions required to amalgamate these two funds resulted in a financial change that was recorded as "other income" on the CFS' Statement of Operations, thereby resulting in large increases to the operating surplus and total assets of the board.*

Registered producers and buyers may request a complete copy of the annual report by contacting the CFS at the above address.

Production

In 2013, 68 licensed producers marketed 56,652,896 live kilograms of chicken, an increase of 0.3 per cent over 2011.

Year	Number of Birds	Live Weight (kg)	Average Bird Weight (kg)
2013	26,669,130	56,652,896	2.12
2012	26,287,419	53,942,401	2.05
2011	25,966,767	53,763,263	2.07
2010	26,076,398	54,183,288	2.08
2009	24,543,533	49,627,742	2.02
2008	25,231,200	52,367,480	2.08
2007	24,517,000	52,369,000	2.13
2006	23,792,734	51,544,570	2.20
2005	23,383,724	45,880,416	1.96
2004	25,266,796	44,901,444	1.78
2003	23,004,442	41,371,638	1.80
2002	21,409,775	40,620,973	1.90

Orders

Certain powers granted to the CFS require a Council-approved board order to be effective. During Council's 2013-14 fiscal year, the following CFS board orders were reviewed and approved:

Order No. 72/13 – Market Development Program

Effective Date: May 14, 2013

This Order establishes eligibility and participation guidelines for federally-inspected processors to take part in the Market Development Program. This program allows processors to request market development production on a per cycle basis. This order also sets out a Market Development fee, application timelines, and production limits and ensures that market development production takes priority over subsequent production.

Order No. 73/13 – Procedures for Processor Registration Suspension and Cancellation

Effective Date: May 14, 2013

As per *The Agri-Food Act, 2004*, and *The Chicken Marketing Plan Regulations*, the CFS has the power to cancel or suspend a processor's registration. This Order details the process the Board must follow to enact this power. If a processor registration has been suspended or cancelled, licensed producers cannot market their production to that processor. Processors can re-apply for registration if the issues associated with the suspension or cancellation have been addressed.

Saskatchewan Egg Producers

496 Hoffer Drive
P.O. Box 1263
Regina, SK S4P 3B8

Phone: 306-924-1505
Fax: 306-924-1515
E-mail: sep@saskegg.ca
Website: www.saskegg.ca

Board of Directors – 2012

Joseph Hofer, Chair	Walsh, AB
Ignaz Stadler, Vice-Chair	Churchbridge
Stan Fehr	Hague
Regan Sloboshan	Vanscoy
Peter Wipf	Moose Jaw
Shawn Herman	Humboldt
Joy Smith, Effective Director (effective to February 2013)	Regina
Audrey Price, Executive Director (effective February 2013)	Regina

Annual Report Review

Fiscal Year End – December 31, 2013

The Saskatchewan Egg Producers (SEP) was successful in completing and submitting the five required reports to Council for its 2013 fiscal year.

In addition to the required reports, an analysis of dollars spent on programs and administration, the payee list, and a review of reports from the chairman and the Egg Farmers of Canada director, as well as the provincial marketing report, were performed.

Overall, the SEP met all reporting requirements and Council had no significant concerns.

Administration and Finance

SEP's system of internal control, legislative compliance and financial statements are audited annually by Deloitte LLP.

In accordance with its regulations and orders, SEP collected a provincial levy of $0.075 per dozen eggs marketed, as well as a national levy which is redirected to the Egg Farmers of Canada (EFC) in its entirety. These levies are mandatory and non-refundable.

	2012	2013
Provincial Levy	$9,613,361	$9,912,283
Less: EFC Levy	(8,072,821)	(8,170,292)
Net Levy	1,540,540	1,741,991
Other Revenue	161,679	$26,794
Total Revenue	1,702,219	1,768,785
Total Expenses	1,723,663	1,621,903
Operating Surplus (Deficit) for the Year	$(21,444)	$146,882
Total Assets	$1,455,297	$1,602,179

Production

In 2013, 66 licensed producers used 952,115 layers to produce 26.70 million-dozen eggs, an increase of 2.85 per cent over 2012.

Year	Number of Layers	Production (million dozen)
2013	952,115	26.70
2012	943,002	25.96
2011	933,002	25.71
2010	923,028	24.98
2009	908,812	24.62
2008	901,804	23.67
2007	890,073	23.00
2006	890,960	23.12
2005	858,809	22.68
2004	805,903	19.66
2003	783,935	19.51
2002	781,884	19.75

Orders

Certain powers granted to SEP require a Council-approved board order to be effective. During Council's 2013-14 fiscal year, the following SEP board orders were reviewed and approved:

Order No. 55/14 – Sale of Production Limits

Effective: March 13, 2014

The auctioning process that will be applied by the SEP to distribute quota is detailed in this order.

Registered producers and buyers may request a complete copy of the annual report by contacting the SEP at the above address.

Saskatchewan Milk Marketing Board

444 McLeod Street
Regina, SK S4N 4Y1

Phone: 306-949-6999
Fax: 306-949-2605
E-mail: info@saskmilk.ca
Website: www.saskmilk.ca

Board of Directors – 2012-13

Blaine McLeod, Chair	Caronport
Melvin Foth, Vice-Chair	Hague
David Entz	Pennant
Jack Ford	Wishart
Isaac Klassen	Osler
Brad Kornelius	Osler
Juliann Lindenbach	Balgonie
Sheldon Peifer	Nipawin
Jim Ross	Grenfell
Ryan Boughen, CEO	Regina

Annual Report Review

Fiscal Year End – July 31, 2013

The Saskatchewan Milk Marketing Board (SaskMilk) was successful in completing and submitting the five required reports to Council for its 2012-13 fiscal year.

In addition to the required reports, an analysis of dollars spent on programs and administration was performed. As well, chairperson, chief executive officer, research, Dairy Farmers of Canada and production reports were reviewed.

Overall, SaskMilk met all reporting requirements and Council had no significant concerns.

Administration and Finance

SaskMilk's system of internal control, legislative compliance and financial statements are audited annually by MNP LLP.

In accordance with its regulations and orders, SaskMilk collects from producers an administrative levy of $0.2157 per hectolitre and a promotional levy of $1.40 per hectolitre of all milk marketed. Until February 1, 2012, the processor also paid an administrative levy of $0.2157 per hectolitre on all milk purchased; the processor contribution is now made via a fluid milk price add-on. The rate of this add-on was $1.52 per hectolitre effective February 1, 2012. On February 1, 2013, the add-on was increased to $1.92 per hectolitre. These levies and add-ons are mandatory and non-refundable.

	2012	2013
Administrative Levy		
Producer Portion	$505,198	$494,730
Processor Portion	251,484	$496,335
Promotional Levy	3,241,110	3,211,864
Total Levies	3,997,792	4,202,929
Milk Sold to Processors	172,926,494	175,737,087
Other Revenue	16,629,348	12,519,922
Total Revenue	193,553,634	192,459,938
Total Expenses	193,257,694	192,040,448
Operating Surplus (Deficit) for the Year	$295,940	$419,490
Total Assets	$2,646,512	$3,066,002

Production

In 2012-13, 167 licensed producers marketed 2,293,603 hectolitres of milk and 8,953,040 kilograms of butterfat. Milk saw a decrease of 1.91 per cent compared to the previous year and butterfat saw a decrease of 1.16 per cent.

Year	Production	
	Milk (hectolitres)	**Butterfat** (kilograms)
2012-13	2,293,603	8,953,040
2011-12	2,341,794	9,071,117
2010-11	1,866,876	7,199,785

Orders

Certain powers granted to SaskMilk require a Council-approved board order to be effective. During Council's 2013-14 fiscal year, the following SaskMilk board orders were reviewed and approved:

Order No. 22/13 – Milk Pricing

Effective: May 27, 2013

This Order lists the various classes of milk and milk products and the price charged to purchase milk intended for use in those products.

Order No. 23/14 – Milk Pricing

Effective: February 1, 2014

Order 23/14 replaces Order 22/13 with the intent of harmonizing the Western Milk Pool Provinces' policies on classification with the Eastern Milk Pooling Provinces. This Order also allows for Quality Milk Bonus payments to producers who achieve validation under the Canadian Quality Milk program.

Registered producers and buyers may request a complete copy of the annual report by contacting the SaskMilk at the above address.

Turkey Farmers of Saskatchewan

1438 Fletcher Road
Saskatoon, SK S7M 5T2

Phone: 306-931-1050
Fax: 306-931-2825
E-mail: saskaturkey@sasktel.net
Website: www.saskturkey.com

Board of Directors – 2013

Kevin Pulvermacher, Chair	Bruno
Wayne Goodsman, Vice-Chair	Stalwart
Todd Clarke	Esterhazy
Joni Rynsburger	Saskatoon
Jelmer Wiersma	Cudworth
Rose Olsen, Executive Director	Saskatoon

Annual Report Review

Fiscal Year End – December 31, 2013

The Turkey Farmers of Saskatchewan (TFS) were successful in completing and submitting the five required reports to Council for its 2013 fiscal year.

In addition to the submitted reports, an analysis of dollars spent on programs and administration was performed. As well, chairman, manager and marketing reports, payee list, Saskatchewan Poultry Extension Service report and 2014 budget were reviewed.

Overall, the TFS met all reporting requirements and Council had no significant concerns.

Administration and Finance

The TFS's system of internal control, legislative compliance and financial statements are audited annually by Ernst & Young LLP.

In accordance with its regulations and orders, the TFS is funded by a mandatory non-refundable levy of $0.029 per live kilogram marketed resulting in the collection of $190,489 in fees in 2013. As a signatory to the national agency (Turkey Farmers of Canada), the TFS collects a national levy of $0.016 per kilogram of live turkey marketed and transfers all such monies to the TFC.

	2012	2013
Operating Fees	$123,812	$190,489
TFC Levy	104,262	105,652
Other Revenue	72,567	28,164
Total Revenue	300,641	324,305
Total Expenses	293,965	302,418
Operating Surplus (Deficit) for the Year	$6,676	$21,887
Total Assets	$321,122	$343,009

Production

In 2013, 12 licensed producers marketed 6,614,711 kilograms of live turkey, a 1.31 per cent increase over 2012.

Year	Live Weight (kg)
2013	6,614,711
2012	6,529,402
2011	6,431,840
2010	6,344,468
2009	6,360,603
2008	7,483,539
2007	7,023,125
2006	6,405,806
2005	5,760,787
2004	5,676,181
2003	5,870,791
2002	5,649,040

Registered producers and buyers may request a complete copy of the annual report by contacting the TFS at the above address.

Orders

Certain powers granted to the TFS require a Council-approved board order to be effective. In the case of TFS, 12 board orders were set to expire in 2013 and required replacement. Two additional board orders were required to properly reflect the industry's current practices. The following board orders were approved to meet that need:

Order No. 17/13 – Levies

Effective Date: December 20, 2013

This Order requires that producers submit to the board a levy of $0.045 per kilogram of live turkey produced. $0.029 goes to the TFS and $0.016 is transferred to the TFC. The parameters for the submission are outlined in the Order.

Order No. 18/13 – Producer License

Effective Date: December 20, 2013

Any person producing and marketing more than 99 turkeys in a calendar year is required to hold quota and be licensed by the board. Licence renewal is annual and includes a $25 fee payable to the TFS. Additional licence requirements are outlined in the Order.

Order No. 19/13 – Processor, Hatchery and Agent Registration

Effective Date: December 20, 2013

All processors, hatcheries and agents must register with the board no later than January 15th of each year. The board sets the registration information requirements.

Order No. 20/13 – Minimum Live Price

Effective Date: December 20, 2013

The Board has the ability to determine and set a minimum live price for Saskatchewan turkey marketed within and outside the province. The information and notification timelines are outlined in the Order.

Order No. 21/13 – Reporting

Effective Date: December 20, 2013

Upon request of the Board, all producers, hatcheries, agents and processors must submit information relating to the marketing of turkey or turkey products. The board sets the reporting information requirements and timelines.

Order No. 22/13 – Quotas

Effective Date: December 20, 2013

All turkey producers in Saskatchewan must own quota. Classes of turkey are defined in this Order, as are the conditions for allocating quota.

Order No. 23/13 – Quota Limits

Effective Date: December 20, 2013

In Saskatchewan, no person may hold more than 18.0 per cent of total quota allocated by the Board. This Order outlines how that limit is determines and conditions that would result in suspension or cancellation of quota.

Order No. 24/13 – Production Units

Effective Date: December 20, 2013

Each licensee shall provide written notice to the Board of any changes to the location of each production unit associated with that licence. Any auditor or inspector appointed by the Board to access production or marketing records shall be permitted.

Order No. 25/13 – Over and Under Production

Effective Date: December 20, 2013

Saskatchewan turkey producers are expected to produce 100 per cent of their quota allocation in the year. Order 25/13 lists the procedures the Board will follow when a producer over or under produces.

Order No. 26/13 – Quota Transfer

Effective Date: December 20, 2013

This Order pertains to the transfer or quota from one licensed producer to another and outlines the information requirements and application submission timelines for a transfer to be considered by the Board.

Order No. 27/13 – License Suspension, Cancellation and Reinstatement

Effective Date: December 20, 2013

Producers who violate *The Agri-Food Act, 2004*, or *The Turkey Marketing Plan Regulations* may have their licence suspended or cancelled. This Order details what will happen to that producer's quota and notification requirements the Board must follow in notifying a producer of a suspension or cancellation.

Order No. 28/13 – Orders Repealed

Effective Date: December 20, 2013

This Order lists previous Orders that were reviewed and determined to be no longer required. Those Orders are now repealed.

Order No. 29/13 – Quota Leasing

Effective Date: December 20, 2013

All transactions in which a licensed producer leases their quota to another licensed producer must adhere to the requirements in this Order.

Order No. 30/13 – General Auction Parameters

Effective Date: December 20, 2013

An auction of turkey quota occurs when a three per cent or more increase in Saskatchewan production has occurred (based on a three-year rolling average). Rules pertaining to who may partake in the auction and how the auction may be held are listed in this Order.